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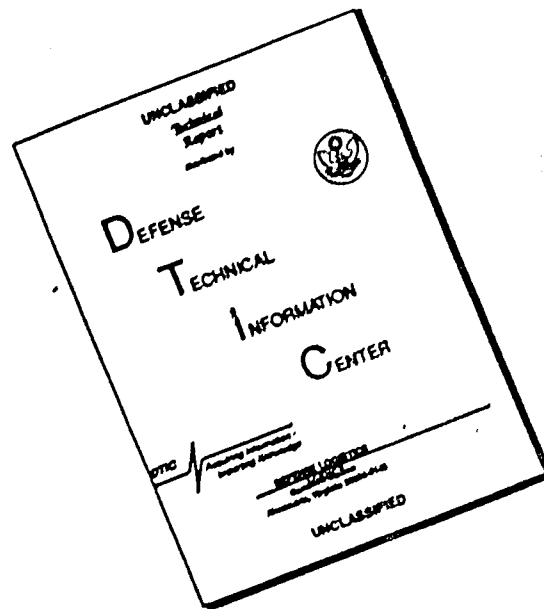
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**DEPARTMENT OF THE ARMY**  
**OFFICE OF THE ADJUTANT GENERAL**  
**WASHINGTON, D.C. 20310**

IN REPLY REFER TO  
AGDA (M) (4 Mar 70)

FOR OT UT 693223


12 March 1970

**SUBJECT: Operational Report - Lessons Learned, Headquarters, US Army  
Support, Thailand, Period Ending 31 July 1969 (U)**

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2. Information contained in this report is provided to insure appropriate benefits in the future from lessons learned during current operations and may be adapted for use in developing training material.

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ROBERT E. LYNCH  
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Acting The Adjutant General

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**DEPARTMENT OF THE ARMY**  
**HEADQUARTERS UNITED STATES ARMY SUPPORT, THAILAND**  
**APO SAN FRANCISCO 96233**

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15 AUG 1969

**SUBJECT:** Operational Report for the Quarterly Period Ending  
31 July 1969, from Headquarters, United States Army  
Support, Thailand (RCS CSFOR-65) UIC - W12QAA (U)

**SECTION I: SIGNIFICANT ACTIVITIES**

1. (C) **GENERAL:** The Engineer effort continues on construction, repair and maintenance of military facilities within a broad range of category codes; construction and upgrading of lines of communication; and support of the country team; all of which enhance the performance posture of USARSUPTHAI in the execution of its tactical, logistical and quasi-political missions. Construction work at the port and logistical complex of Sattahip continues toward completion. Upgrading of billeting facilities and expansion of recreational/morale facilities continues. The USARSUPTHAI Major Objectives for the 1st Quarter FY 1970 have been identified as follows:

- a. Relocation of USARSUPTHAI units.
- b. Improve personnel utilization.
- c. Continue logistics improvement program.
- d. Review and analyze ongoing command projects.
- e. Continue emphasis on economy and gold flow reduction.
- f. Reorganization of the command.

2. (U) **SATTAHIP PORT AND LOGISTICAL COMPLEX:**

a. **Deep Water Port.** The Deep Water Port has been completed.

b. **Camp Vayama.** Camp Vayama is being considered for closing. Projects have been cancelled or held in abeyance except for the work required to complete the ammo storage pads at the Vayama Intransient ASP.

c. **Camp Samae San.** The library facility has been completed and is operational. Construction is progressing on

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the theater, chapel, finance office, APO and QMSSS. The area security fencing, gymnasium and Officer, NCO and EM clubs are being completed.

d. Logistical Depot Complex. The security fencing is 99% complete and the lighting is 50% complete. The only other ongoing construction is the work being done on the Post Engineer storage area.

### 3. (U) KORAT LOGISTICAL COMPLEX:

a. Camp Friendship. Construction to improve and expand Camp Friendship continues. Ongoing projects include the Provost Marshal Office, the DAC BOQs and a 144-man EM barracks. The Gymnasium and Vault Secure Commo building are now operational and the Audio Visual Center is nearing completion.

b. Army Air Facility. The Army Air Facility has been completed and is operational. Required security fencing project is awaiting RTAF approval of design and siting. Paving of the facility area is 25% complete.

c. Water System Improvement. Seven wells have been developed in this project. Of this number, six are operational. Completion of the entire collection and distribution system is expected by January 1970.

### 4. (U) CONSTRUCTION/DEVELOPMENT OF LINES OF COMMUNICATION:

a. The 809th Engineer Battalion (Const) with attached units continues its primary mission to construct a Class 50 military road from Sakon Nakhon to Nakhon Phanom, utilizing the 87 KM trace of Route 22. The 809th has a secondary mission of upgrading 75 KM of Route 223 from Sakon Nakhon to That Phanom. As of 26 July 1969, 30.05 KM of subgrade, 9.55 KM of base course, 8.65 KM of paving, as well as 14 box culverts, 22 pipe culverts and the raising of four bridges had been completed on Route 22.

b. A recent large scale (4400 KM) road reconnaissance has been completed by the 44th Group (Const). These road recons are now being analyzed and incorporated into existing Engineer Intelligence.

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5. (U) SUPPLY:

a. AR 711-5 Equipment Status Report: During reporting quarter, machine listing produced by this command was used for the first time to update the 711-5 report (RCS AMC-124). This quarter, the units showed a marked improvement in reporting.

b. Ammunition: The railhead at Chachoengsao is considered by USARPAC to be unsafe for the transfer of ammunition from truck to train for delivery to up-country consignees. The provisions of the 1968 waiver, permitting the use of Chachoengsao as an ammunition railhead, has been extended by USARPAC through 15 August 1969 to allow a study to be completed concerning the advisability and practicality of barring ammunition operations at Chachoengsao. The study is primarily concerned with devising means of supplementing ETO truck shipment of ammunition so that delivery can be made directly to consignees. The study should be completed on or about 4 August 1969.

6. (U) MAINTENANCE:

a. The new equipment training team (NETT) from Hughes Aircraft Company arrived in Thailand on 24 July 1969. Two technicians will train maintenance personnel of the 7th Maintenance Battalion on familiarization and troubleshooting procedures of the AN/TSM-55A (V2). The Hughes personnel arrived from 2d Logistical Command and carried with them the test equipment which required laboratory certification prior to its use. After NETT is completed, this command will begin to provide maintenance level calibration to ICS sites in Thailand.

b. General Support Maintenance Contract: This command is preparing a request for procurement for General Support maintenance for calendar year 1970. Equipment maintenance desired under this RFP is tactical wheeled vehicles, construction equipment, materiel handling equipment, aircraft, administrative vehicles, power generators, marine equipment and component overhaul of major assemblies. RFP will be sent to all qualified bidders during this coming quarter.

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7. (U) TRANSPORTATION:

a. Tally and Documentation Services: Effective 1 July 1969, the services previously contracted to a civilian firm at the ports of Sattahip and Vayama are being accomplished by US military personnel and augmented with approximately 50 direct hire local nationals. Initial difficulties were encountered as on-the-job training was required to familiarize personnel with proper documentation procedures. An efficient documentation program has been established to properly qualify all newly arrived personnel. No major difficulties are foreseen. Cost to the US Government to contract these services during FY 69 was \$500,000.

b. Stevedore Contract:

(1) Stevedoring services at the ports of Sattahip and Vayama are being provided under contract by United Stevedoring Company. Contract was awarded as a result of competitive bids and expired 30 June 1969.

(2) Consideration has been given to a direct hire stevedore operation as opposed to contract. Determination to continue contract operations was based on the availability of contractor-owned MHE and contractor capability to hire qualified personnel, particularly in the managerial and supervisory skill levels.

(3) It was anticipated that a new contract would be awarded prior to 1 July 1969; however, political implications arose which required the present contract to be extended for a 30 day period.

(4) Final contract settlement is pending negotiations at the American Embassy/Thai Ministry level.

c. Tug Contract:

(1) The US Government utilized two civilian contract tugs to augment four US military tugs at the port of Sattahip for berthing of vessels, holding ships on berth and towing service to Bangkok.

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(2) The contract for civilian tugs expired 30 June 1969, and a new contract was awarded on 7 May 1969 to a Thai contractor.

(3) The Royal Thai Government insists that a customs tax must be paid before new contractor will be allowed to operate in Thai waters. The amount of the import tax is considered by US officials to be excessive. Final contract settlement is pending resolution of the customs tax. Discussions are underway at the American Embassy/Thai Ministry level.

8. (C) FORCE DEVELOPMENT AND UNIT READINESS:

a. A representative from G3, Force Development, USARPAC, made a three day visit to Thailand in June to discuss Force Development matters with this headquarters and MACTHAI.

b. Unit inactivations due to termination of RTAVF support:

(1) 365th Trans Det - eff 1 May 69, HQ, USARPAC GO 365, dtd 2 May 1969.

(2) 29th Sig Det (RDO Rep) - eff 1 May 69, HQ, USARPAC GO 365, dtd 2 May 1969.

(3) Augmentation for and HHD, 558th CS Bup & Svc Bn - eff 1 Jul 69, HQ, USARPAC GO 365, dtd 2 May 1969.

(4) 216th Med Det - eff 1 Jul 69, HQ, USARPAC GO 365, dtd 2 May 1969.

(5) 51st Army Postal Unit (TyS) - eff 1 Jul 69, HQ, USARPAC GO 365, dtd 2 May 1969.

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(6) 221st MP Det-eff 1 Jul 69, HQ USARPAC GO 365, dtd 2 May 69.

(7) Augmentation, 46th SF Co (Abn)-eff 1 Jul 69, (action pending).

c. Unit Inactivation due to termination of mission:

(1) 556th Maint Co (LT) (DS)-eff 1 Jul 69, HQ, USARPAC GO 454, dtd 5 Jun 69.

(2) 193d Engr Det (Weld)-recm eff date 1 Jul 69 (action pending).

(3) 504th Engr Det (Weld)-recm eff date 1 Jul 69 (action pending).

(4) 697th Engr Co (Pipeline)-recm eff date NLT 30 Aug 69 (action pending).

d. USARSUPTHAI reorganization study: During the period 1-9 Jul, Brigadier General Halper, USARPAC Comptroller and a staff of eight officers and civilians from the HQ, USARPAC Staff made an intensive study of the current USARSUPTHAI organization in order to complement the on-going USARSUPTHAI reorganization study. The primary purpose of both study groups was to achieve the most efficient and cohesive USARSUPTHAI organization attainable in consideration of mission requirements and economy. General Halper's exit briefing portrayed an organization along the lines of a logistical support command as outlined in the TASTA 70 concept. Both General Halper's, and the USARSUPTHAI study groups proposals, are essentially the same in that they recommend a Directorate Staff instead of a General Staff. The most significant difference was that the USARSUPTHAI study group recommended a Director of Logistics with ADL's for Supply, Maintenance, Transportation, and Services, whereas General Halper recommended that the "cap stone" Director of Logistics, be removed with the ADL's becoming Directors. This difference in the two proposals may be largely attributed to an interpretation of one of USARSUPTHAI's missions: Act as Army Component Command in Thailand. General Halper's group considered this mission minimal and indicated that a recommendation would be submitted to CINCUSARPAC for revision or elimination entirely. The USARSUPTHAI study group,

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on the other hand, considered this a major mission and tailored the Directorate accordingly. The CINCUSARPAC approved paper resulting from General Halper's proposal should be received on or about 31 Aug 69, for comment by this Headquarters.

e. A representative from G3, Force Development, USARPAC, is scheduled to visit USARSUPTHAI during the period 13-15 Aug for the purpose of discussing submission of documents in accordance with DA Circular 310-44 (TAADS).

f. Current USARSUPTHAI Command relationships and organization of major subordinate commands are contained in inclosures 1 and 3.

g. Unit Readiness: The number of reporting units for the quarter ending 20 June 1969, decreased from 34 to 32 with the following deletions:

558th Supply and Services Battalion.

556th Light Maintenance Company.

NOTE: Inactivated under General Order 365, dated 2 May 1969, and 454, dated 5 July 1969, respectively.

(1) Authorized Level of Organization Summary: A summary of assigned Authorized Levels of Organization is shown below:

<u>AUTHORIZED LEVEL OF ORGANIZATION</u>	<u>NUMBER OF UNITS</u>
C-1	32
C-2	0
C-3	0
EXCEPTION	0
	TOTAL: 32

(2) REDCON: A summary of REDCON's achieved for Personnel, Training, Logistics, and the Overall REDCON is shown below:

(a) <u>Personnel</u>	<u>C-1</u>	<u>C-2</u>	<u>C-3</u>	<u>C-4</u>
Strength	10	6	8	8

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	<u>C-1</u>	<u>C-2</u>	<u>C-3</u>	<u>C-4</u>
MOS	12	9	6	5
Overall REDCON's for Personnel	9	7	8	8
(b) <u>Training</u>				
Unit Training/ Battery Training	23	6	3	0
Overall REDCON's	23	6	3	0
(c) <u>Logistics</u>				
Equipment On-Hand	15	1	3	13
Deployability	10	6	7	9
Overall REDCON's for Logistics	9	3	5	15
(d) Overall REDCON's for Personnel, Training, and <u>Logistics</u>	4	6	7	15

## 9. (U) COMMUNICATIONS AND ELECTRONICS ACTIVITIES:

a. Week ending 14 May 1969 - VIP Communications - military telephone service was installed in COMUSMACTHAI and Dep COMUSMACTHIA quarters, for CINCPAC and his staff at the Chao Phya Hotel, for the Secretary of State and his staff in the Erawan and Amarin Hotels, and for CINCUSARPAC at the Siam Intercontinental Hotel. In addition, teletype and mobile FM radio communications were provided to support concurrent visits to Bangkok of CINCPAC and the Secretary of State.

b. During period 12-13 May 1969, three 29th Group personnel attended an AUTOVON seminar in the Philippines.

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The training and knowledge attained by these personnel will provide more effective maintenance of AUTOVON circuits in country.

c. During week ending 14 May 1969, a conference of Bn S4s and separate unit supply officers of the 29th Group was held to discuss Force and Materiel Report (FAMREP), PLL preparation/submission, and requisitioning procedures with 347th Signal Co DS unit. FAMREP: "F" card submissions were completed and turned over to G4 USARSUPTHAI representative.

d. During week ending 28 May 1969, tower installation of US and Thai antennas at Bang Pla transmitter facility was completed. Forty-two catenary anchors were installed incorrectly, and contractual resolution was obtained. This major HF installation job continues on schedule with no slippage in overall completion date nor added cost to the US government being incurred.

e. The AN/MRC-98 terminal at Phitsanuloke was tied into ICS power 26 May 1969. At the present time, this hookup will be used only as backup to AN/MRC-98 should the two 150 kw generators fail. Permanent use of ICS power as primary power source will begin on receipt of written approval from 13th AF. The permanent use of ICS power will reduce generator wear in that the two 150 kw units will be used only as back up.

f. A pilot program of new DOCC (DCA Operations Control Complex) was implemented by all DCS reporting elements in Thailand on 1 June 1969. This test program, designed to evolve into a DCA worldwide reporting program, contains three basic types of reports - real time, periodic, and end-of-shift reports.

g. Representatives of the 29th Sig Gp performed a communications survey at Khon Kaen on 10-11 June 1969. Purpose of this survey was to determine present and future telecommunications requirements due to the recent expansion of this site and the increased number of units located there. As a result of this survey and previous actions, a SB-86 tactical switchboard and an enlarged outside cable plant will be installed.

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h. During week ending 26 June 1969, a new group of 12 voice channels was installed and activated from Phu Mu to Mukdahan. This system replaces an AN/TRC-24 system formerly operated and maintained by USAF.

i. The contract for O&M, ICS area II, for FY 70, became effective 0001 hours, 1 July 1969. This contract replaced Philco-Ford with Page Comm Engr, Inc as contractor. Changeover of contractor personnel took place without incident or degradation of communications.

j. During week ending 17 July 1969, a 29th Group project officer was appointed to work with the American Embassy, Bangkok, commo personnel in coordination with the White House Commo Agency, in support of Presidential visit.

k. The AN/MRC-98 system between Udorn and Korat suffered extended outage from 8 July 1969, to 16 July 1969. Outage began with power failure that occurred toward conclusion of cutting over circuits from Udorn RTAFB AN/MRC-98 terminal to the new AN/MRC terminal located contiguous to Udorn ICS site. Repeated power failures occurred in fairly rapid succession and when power was finally restored, system remained logged out due to excessive noise. Tasking was obtained from 1st Mobile Comm Gp for their installation team, which was still on site, to reinstall system. Following extensive repairs and alignment of components, the system was restored to traffic at approximately 1011 hours, 16 July 1969. This system remains under close scrutiny and control of 1st Mobile Comm Gp team to ensure its stability prior to reverting to O&M by Page. During this outage, high priority circuits were placed on alternate routing, but the outage affecting lower priority ckts deprived the Udorn area of a significant quantity of voice commo.

l. The AN/MS-29 commcenter and AN/TRC-90 tropo radio terminal were deactivated and returned to 379th Bn assets at Sattahip upon the deactivation of the facility at Kanchanaburi. Another AN/TRC-90 van, which served as DCS interface terminal of the Kanchanaburi system at Bang Pla, also was returned to Sattahip.



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m. The AN/TTC-7 at Raum Chit Chai, was cut over to service on 16 July 1969. This 200 line switchboard will serve the 809th Engr Bn base camp and replaces six existing SB-22 switchboards. This cutover will greatly increase the quality of telephone service for this Bn.

## 10. (S) INTELLIGENCE ACTIVITIES:

a. On 24 March 1969, USARSUPTHAI Regulation 380-9 was published. Microfilming of classified documents data base was initiated on 1 April 1969. As of 31 July 1969, a total of 621 documents have been reproduced, logged and registered. This project has been halted temporarily due to a breakdown of microfilm equipment.

b. Analysis of SAEDA contacts and other related intelligence reports, from January to July 1969, indicated that volume of contacts have remained at approximately the same quarterly level. Based on this analysis it is estimated that only 15 percent of persons actually contacted, report this fact to the proper authorities.

c. In July 1969, the OACofS, G2, USARSUPTHAI completed and forwarded schedule of SAEDA lectures for FY 70, to be presented by the 17th MI Detachment, to all organizations attached or subordinate to USARSUPTHAI. Emphasis is to be made on importance of proper and timely reporting procedures.

d. On 30 June 1969, a "Review and Analysis Program for CI Special Operations" (R&AP) was initiated. The R&AP meeting is held bi-monthly. This program enables the Special Operations Branch, OACofS, G2, USARSUPTHAI, to determine if the efforts of such operations are channeled in the right direction and, if not, to rechannel those efforts as necessary to accomplish the operational goal(s). This program is also an effective management tool in controlling intelligence funds and insuring that these funds are expended in the most productive manner.

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## 11. (C) STAFF JUDGE ADVOCATE ACTIVITIES:

a. During the reporting period one general court-martial received final action approving the findings and sentence.

b. The Korat area special court has continued to dispose of special courts-martial of personnel in all SUPTHAI units. During the reporting period 7 of the cases tried by the two USARSUPTHAI special court-martial panels received final action. Due to the early adaptation by USARSUPTHAI of the requirement for qualified legal counsel in special court-martial, such counsel were appointed to represent both defense and prosecution in all of these cases. Approximately 26% of the special courts-martial which received final action during the reporting period involved marijuana and drug offenses; the balance of the cases consisted of military offenses such as AWOL, failure to repair, disrespect, and disobedience.

c. The average number of days in processing special court-martial cases during the reporting period was 40.4 days, which shows a slight decrease from the 41 day figure of the last reporting period.

d. The single and three-man foreign claims commissions have continued to settle claims against the United States arising for the injury to person and property of foreign nationals. Prompt and equitable settlement of such claims, has been largely responsible for discouraging Thai authorities from restraining and prosecuting U.S. Armed Forces personnel. Headquarters, USARYIS, the supervisory claims authority for Thailand, has approved the remote area foreign claims commission program which this office requested. The commissioners were appointed on 13 May 69. This program allows immediate negotiating and settlement authority up to \$100.00. (See Incl 5)

e. On 1 Aug 69, the Military Justice Act of 1968 became effective. In conjunction with the requirement thereunder of a military judge to hear special court-martial cases, Captain Cotton from this office has been sent to the Judge Advocate General School in Virginia to be trained as a military

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judge. He will then serve as the military judge for all special courts-martial in Thailand. Seven Non-JAGC lawyers assigned to USARSUPTHAI have been certified under Article 27 (b) (2), UCMJ to perform duty as trial or defense counsel on general and special courts-martial, thus facilitating the requirement under the new Act that an accused be represented by qualified counsel upon request when tried by special court-martial. This office has requested notification as to all incoming Non-JAGC lawyers so that they may be trained and certified for use as counsel.

f. The average length of pretrial confinement served at the USARSUPTHAI Stockade during the reporting period was 36.50 days. Average post-trial confinement was 30.00 days. The comparatively small post-trial figure is due to the fact that the Camp Friendship facility is only a temporary confinement facility. Due to Army Regulations and U.S. Embassy policy the length of post-trial confinement at this facility is limited to thirty days. Okinawa continues to be the place where lengthy post-trial confinement will be served with the prior approval of the Staff Judge Advocate at Headquarters, USARYIS which is obtainable on a case by case basis.

## 12. (U) CIVILIAN PERSONNEL ACTIVITIES:

### a. Manpower Space Authorization/Utilization:

(1) U.S. Citizen Employees: During reporting period USARSUPTHAI received a raise of 17 in the Deployment Control Ceiling; therefore, a like number of spaces was granted, thus increasing the space authorization from 70 to 87. This is not an increase in the overall space ceiling; therefore, as these slots are filled the LN space ceiling will be reduced accordingly. Majority of these jobs are in the Supply Field for the Sattahip Area. Recruitment action was initiated immediately and at quarter's end there had been 9 commitments against these requisitions but there had been no entrances on duty. Assuming a space authorization of 70 until the above described additions are filled, USARSUPTHAI's space utilization

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was 100% of which 66, or 94.3%, were filled with permanent employees and the remainder by temporary appointees. 29th Signal Group's space utilization was also 100%, i.e., 38 positions all encumbered by indefinite tenure appointees.

(2) Local National Employees: The "hire freeze" invoked in the preceding period was continued throughout reporting period and although some hiring was permitted each requisition was closely scrutinized in the Civilian Manpower Division or by the CPD personally. There were 86 reductions-in-force of which 61 were separated. Effective 1 July 1969, the process of checking incoming ship cargo was transferred from a contract to a direct hire operation due to nonrenewal of contract. This required hiring 93 additional personnel within the existing space ceiling. This is the second very recent addition to mission without relief of added manpower spaces. The other incidence, transfer of the Care and Preservation function, from contract to direct hire was described in preceding quarter's report. Based on end of quarter's strength USARSUPTHAI's space utilization was 101%. On this same basis, 29th Signal Group's space utilization was 99.7%. Average time to commit LN positions was 8.4 days.

b. Composition & Compensation of the Thai Work Force  
(end of FY 69):

COMPOSITION (PAY CATEGORY)

TG (Non-Manual Occupations)	26.4%
TW (Manual Occupations)	73.6% of which 68.8% were non-supervisory positions.

AVERAGE GRADE

TG: 5.2 (There are 15 pay grades in this category. Each grade contains 7 steps.)

TW (Non-Supervisory): 4.3 (There are 8 pay grades in the TW category. Each grade contains 7 steps.)

Leaders	4.9
Foreman	5.2
Superintendent	5.3

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AVERAGE HOURLY RATE OF PAY

TG

B11.1 (approx 55¢)

TW

B7.4 (approx 37¢)

In line with efforts to upgrade the skills and utilization of the Thai work force, this command's Civilian Personnel Management Program Document for FY 70 contains a priority objective to replace at least 500 U.S. citizens with local national employees.

c. Student Summer Hire Program:

(1) This was the second year of administering such a program and once again USARSUPTHAI hired more personnel than did other participating agencies. Applications were taken 24 May at a specially established office in the US-MACTHAI headquarters compound by a task force of Army and MACTHAI CPO specialists. By the end of that day, 325 applications had been registered. About 200 positions were to be filled.

(2) USARSUPTHAI hired 88 students and the 29th Signal Group hired 26. Five others were employed by NAF activities. All were appointed as student aides at \$1.30 per hour. Eighteen of the group went to work in Korat. More could have been used there, but the failure of voluntary sponsors to come forward kept the number low. Several students accepted assignments to the Signal Group's Bang Pla facility, some 30 miles from Bangkok. This was a commuting, not a live-in arrangement. All of the others remained in Bangkok.

(3) The commissary and the 5th Field Hospital were the largest utilizers of youth, with 14 and 13, respectively. An assistant to a veterinary clinic was hired; two dental assistants were placed. Warehousing, clerical activities, and "handy man" work occupied the greatest numbers.

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(4) Initial feedback from management was unanimous in proclaiming the students to be intelligent, enthusiastic, and ready to do a job. Students generally were happy with the opportunity to work. The 36-hour maximum work week was the only sore spot, albeit a minor one; the teenagers wanted to earn more during their summer.

d. Community/Host Government Relations:

(1) Thai Labor Department Cites Outstanding Supervisors of Civilian Employees: The preceding report described an awards ceremonies in which the Director General of the Thai Labor Dep't presented a certificate of achievement to four USARSUPTHAI personnel selected as outstanding supervisors of civilian employees. The second of such ceremonies was conducted during reporting period. These ceremonies are described in an article taken from the SUPTHAI Sentinel. They are also featured in an article published in the 11th edition of the Friendship Bulletin.

(2) An office Memo, "Subject: Assistance to Survivors of Deceased Employees" was published. This memo clearly defines the priority treatment which must be given to death cases. In addition, it prescribes Army representation at burial ceremonies. Thus, in part, it states: "...A wreath bearing an inscription that identifies it as having come from the US Army (not the CPO) is to be purchased and be delivered to the site of cremation or burial unless the family of the deceased requested that no wreaths be presented. The US Army is to be represented at the cremation or the burial, at least by a CPO representative, unless there is specific objection by the family..."

(3) Sattahip Area CPO (SACPO) Inaugurates Ceremonies for Deceased USARSUPTHAI Local National Employees: SACPO established a project to sponsor an off post religious ceremony for one (1) night for any deceased LN USARSUPTHAI employee in the Sattahip area. Voluntary donations are collected for survivors and all employees are encouraged to participate in these ceremonies. Since the inception of the project there

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have been three (3) such ceremonies and with regard to reaction thereto SACPO reported as follows: "...Improved morale and more effective community relations are being realized as a result of this samaritan project..."

(4) Sattahip Area CPO Teaches English: SACPO conducted an English Language Conversation Course for twelve Royal Thai Navy Officers. This was a 50 hour course given at the request of Royal Thai Navy Officials and was the third of such courses conducted in FY 69.

(5) Korat Area CPO (KACPO) Provides English Language Training: Personnel assigned to KACPO have initiated a project to teach English to a class of 34 students in a nearby elementary school.

(6) Other Management Actions: The civilian manpower control function was transferred from the ACofS, G3 to Office Civilian Personnel Director.

13. (U) EDUCATION ACTIVITIES: An education center, staffed with DAC's has been established at Raum Chit Chai. One DAC has been assigned as a Mobile Education Advisor to provide service to isolated units. Two education centers have been approved for construction: One at Camp Friendship, Korat and the other at Camp Samae San, Sattahip.

14. (U) SAFETY ACTIVITIES: During this period, the 4th Quarter USRSUPTHAI Army Motor Vehicle Accidents and Military Personnel Injuries continued well below USARPAC expectancy rates. However, so as not to become complacent the following program of actions have been initiated: Spot announcements on Armed Forces Radio Thailand; Safety advice in Daily Bulletin; Command letter directing commanders down to and including Battalion level to appoint a field grade officer to assume the duties of safety officers for their organizations and a continuous program of Education to supervisors through Supervisory Development Training Courses conducted by the Civilian Personnel Office. (See Incl 6 and 7)

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15. (U) SPECIAL SERVICES ACTIVITIES:

a. Sports: During the period, All-Thailand Tennis Tournament was conducted at Camp Friendship in May, and a four man team represented Thailand in the USARPAC Championship in Okinawa during period 14-24 June. The All-Thailand Softball Tournament was conducted at Camp Friendship during 9-14 June and the seventeen men selected to represent Thailand took second place in the USARPAC Softball Tournament (first ever hosted by USARSUPTHAI) 1-5 July 1969. A Trainers and Physical Fitness Clinic was conducted at Camp Friendship during 14-17 July. Regulations concerning Special Services, in general, and published by Hq, Special Troops during the period 5-12 May were as follows:

- Reg 28-52 - Sports Program
- Reg 28-4 - Special Troops Recreation Area, Pattaya
- Reg 28-62 - Special Services Issued 16mm Motion Picture Projectors.
- Reg 28-3 - Special Services Support of Day Rooms.
- Reg 28-53 - Operation of Swimming Facilities.

b. Facility Improvement: Construction continues on major projects in support of the Special Services Program. At Camp Samae San a 4000 volume new library was completed and opened on 7 Jul 69. A new Crafts Shop at Camp Friendship opened on 20 Jun 69. The shop includes photo, tape dubbing, lapidary, model building, woodworking and a resale store. The new Gymnasium at Camp Friendship was in full operation on 7 Jul 69. Continuous planning and procurement of equipment and supplies for the new Crafts Shop, Gym, Sports Field Complex and 35mm Theater now under construction at Camp Samae San are expected, to be completed by the end of the next quarter.

c. Entertainment: Eight USO shows were hosted during the period with 62 performances. Over 12,550 persons attended. There were no celebrity shows handled during this period.



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d. Library: On 20 April a 500 book McNaughton collection and 2000 new children's books were added to the Bangkok library. On 1 May the new library shelving and bins were installed at the Library Service Center in Bangkok. A 2000 volume quality paperbound library was installed at the 83d RRSOU, Siri Court, Bangkok on 19 May. On 5 June the McNaughton collection was installed at Camp Friendship. The 4000 volume bound library collection was finished being catalogued on 28 June and was set up in the new library at Camp Samae San on 1 July. During the period 25 April - 5 May, two Staff Librarians attended a library workshop in Okinawa. A Local National Staff Library Assistant returned from a five month advanced library course at the East-West Center, University of Hawaii, on 24 June. To further improve the overall program three part time US dependents were hired to assist at the Library Service Center.

16. (U) SURGEON ACTIVITIES:

a. As a result of a reorganization study, a more effective structure to exercise the functions of the Surgeon's office and the 133d Medical Group Headquarters has been developed. This organization improves the Surgeon's communication and coordination between all segments of the medical staff and the staff of other medical units. Further, the new organization will insure the most effective management of available resources and improve the staff responsiveness to the needs of medical unit commanders. (See Incl 4)

b. To insure adequate coordination of medical activities with non-medical activities performed by the General Staff, a small medical liaison element remains at Headquarters, USARSUP-THAI. This element is not the point of contact for staff assistance or report submission by medical units. Each medical unit coordinates directly with the appropriate staff element for assistance or report submission.

17. (U) COMPTROLLER ACTIVITIES:

a. USARSUPTHAI Reg 37-1, "Procedures for Controlling

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Overseas Travel", was published. This regulation is designed to reduce TDY expenditures in a time of reduced funding.

b. USARSUPTHAI Reg 37-15, "Budgeting", was published. This regulation prescribes procedures, policies and responsibilities for budgeting.

c. USARSUPTHAI Reg 37-105, "Premium Compensation Control", was published. This is the initial command regulation dealing with the control and usage of Overtime/Holiday Pay.

d. Fund controls and procedures for utilization of FY 70 Approved Operating Budget were being developed.

e. The 3d Qtr, FY 69 Review and Analysis was published in Jul. The oral presentation of the 4th Qtr, FY 69 Review and Analysis will be held on 31 Jul 69.

f. Staff supervision of ADPE continued. The most significant achievement during the period was the conversion to 3S by the Director of Supply, 9th Logistical Command on the IBM 360/50. BG H. C. Schrader, Director of the Management Information Systems Directorate, Office of the Vice Chief of Staff, Department of the Army, visited 9th Logistical Command ADPE sites in Jul 69.

g. The Finance Center, United States Army, approved the establishment of a Finance Section (Dish) to replace the Class B Agent Office maintained by the 47th Finance Section at Sattahip. Preparations have been made for opening the Disbursing activity which will provide a greater range of financial services for the increased troop concentration resulting from the "Sattahip Shift".

h. Under the 3S system, a CUS-MASTER list has been established which will allow improved fiscal control over supply activities, improve supply management and identify reimbursable supply expenditures.

i. During the Qtr, nine non-appropriated funds were audited utilizing 2130 audit man-hours. Of these audits, four terminal audits utilizing 864 audit man-hours were required by the consolidation of the Open Mess system.

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j. Four appropriated funds were reviewed, utilizing 900 audit man-hours. The reviews included examinations of Inter-Service Support Agreements, the Commissary, and Small Purchases made by the Purchasing and Contracting Office.

k. The Cargo Movement and Terminal Operations, and the Management of Construction Equipment audit reports were issued in final form by the Army Audit Agency. Estimated date of completion for the ground POL audit is 11 Aug 69. A new AAA team will arrive in-country on 22 Aug 69 for the purpose of conducting an audit of Procurement.

18. (U) CIVIL AFFAIRS ACTIVITIES:

a. Summary of Civic Action Conditions:

(1) During the period ending 31 July 1969, the ACofS, G5 continued to cooperate with the Community Development Office and Provincial Education Office. There were two types of civic action programs in progress, one being the voluntary program where personnel donated their time and energy in helping the local communities and populace and the second type which was directed by the ACofS, G5. These programs are carried out under the auspices of the United States Army and Royal Thai Government. Major effort will continue to be directed toward encouraging, advising and supporting self-help programs.

(2) Close coordination is maintained through all action agencies to prevent waste and/or duplication of effort and to gain the maximum from labor, skills, equipment and funds involved.

(3) As a part of the civic action program, this office has gone into the "dunnage/salvage" lumber program. Lumber is salvaged from the burn-dump on Camp Friendship to be used in various civic action projects such as building, rebuilding and/or remodeling schools, etc. The main advantage is this program does not put a burden on the budget because the lumber being used is salvage and would normally be destroyed.

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(4) Company D, 809th Engr Bn (Const) installed 7 each single and 6 each double culverts in the village of Pol Chan Kam. Each culvert was 15' long and 18" in diameter. The installation of these culverts permitted the populace better access to local residences and provided better water drainage throughout the village.

(5) The 503d Medical Detachment treated livestock and domestic animals in the area of Korat. Treatment included veterinary care for horses, cattle, swine and dogs. Livestock and cattle were treated for skin conditions, eye infections, strangles, astomalacia, colic and were given tetanus toxoid immunizations, joint injections and Brucellosis vaccinations.

(6) On the first Sunday of June 1969, the 562nd Medical Detachment in association with the Lions Club of Bangkok and local Thai dentists provided dental services for the orphanage homes in the Bangkok area.

(7) On the first Sunday of June 1969, members of USARSUP-THAI in association with local Thai dentists provided dental services to the people of Korat.

(8) The 16th Engr Co (DT) and "B" Company, 809th Engr Bn (Const) completed the rehabilitation of the Nakon Phanom market place. Work consisted of removal of 428 cubic meters of waste material and cleanup was done by volunteers during off-duty hours.

(9) The first 4H Club in Thailand was completed by the local populace of Lop Buri with the assistance of the 46th Special Forces Company.

b. Summary of Community Relations Conditions:

(1) Community Relations Advisory Councils:

(a) Six Community Relations Advisory Councils at Korat, Sattahip, Sakon Nakhon, Lop Buri, Phanom Sarakham, and Kan-  
chanaburi met regularly during the reporting period. These

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councils continued actions on disaster plans, joint Thai/American police patrols, VD controls, perimeter control, and collateral activities coordination. New actions included rabies and cholera control, improvement in accident reporting procedures and in serious incident reporting procedures, drainage control from US bases, hospital aid, monument preservation measures and improved plans for improvement of municipal water systems.

(b) The Kanchanaburi Council made diligent preparations which resulted in the efficient and trouble free withdrawal of US troops on 1 June 1969, from that area. The Phanom Sarakham Council, at the June meeting began to prepare for the upcoming withdrawal of US troops from that area to be effected during the month of August. These councils provide an excellent forum for informing Thai officials of pending actions concerning US troops.

(2) Counterpart Exchanges: Four Thai citizens attended the International Personnel Management for Executives Conference in Japan from 13 through 14 May 1969. Two were from the Thai Labor Department, one from the Thai Navy, and the other from the Office of the Civilian Personnel. USARPAC sponsored three of these attendees, and the fourth was sponsored by US-ARSUPTHAI from collateral activities funds. The 5th Field Hospital in Bangkok has a full time director for their American Red Cross Volunteer Program which incorporates the assistance of 88 dependent wives in the Bangkok area. This program was expanded as of 1 July by the addition of the Volunteer Program bringing in the assistance of 90 teenagers between the ages of 14-17. On 26 June the American Red Cross Director from the 5th Field Hospital attended the Thailand National Red Cross Convention at which Her Majesty, the Queen of Thailand, met with him concerning joint meetings and counterpart exchanges between the Thailand Volunteers and the above mentioned volunteer program. A major Thai/American Police Liaison Dinner was held on 24 July 1969, attended by USAR-SUPTHAI Commanding General, BG Ott, and 24 other General Staff level US military officers and by 20 General Staff and Thai officials. This dinner successfully brought ranking civilian and military Thai law enforcement officials in the Korat area

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together with their US Army and US Air Force counterparts solidifying relations and improving joint enforcement efforts. On 1 May 1969, Law Day was observed with a counterpart exchange initiated by the SJA, Hqs, USARSUPTHAI, with the cooperation of the SJA, Korat RTAFB. Invitations were given to all Thai judges in the Korat Provincial area, the Provincial Governor, the local police chiefs, as well as to BG Ott and the SJA staffs of both services. This Law Day counterpart exchange was most successful permitting counterparts to become well acquainted with each others areas of responsibility.

(3) Project Target: With the selection of additional personnel, who after being interviewed and selected, Project Target has now completed the internal training program. The 9 additional men work as three teams of 3 men each; two army personnel and a Thai interpreter/translator. With the completion of the training phase, the orientation briefings will start with the first class scheduled for 2 August 1969. To date, the project has been highly successful with the procurement of viewgraph slides which are used in the training phase, and will be used in the orientations. Educational material has been sent to Japan for publication of books for use in the project. Briefings have been given to the command section and to other visiting officials by Mr. R.L. Humphrey and the team members. Mr. Humphrey and the Target Instructors have also been giving training classes to the personnel of the 21st Med Depot in Korat.

19. (U) PUBLIC AFFAIRS ACTIVITIES:

a. PUBLIC INFORMATION PROGRAM: There was a decrease in the number of feature and news articles to 78 as a result of a change of emphasis from short story news to feature length articles. These articles were released to military and civilian journals throughout the world. These releases were later published in such periodicals as the Army Times, Pacific Stars and Stripes, Military Engineer, Siang Nakorn and the Chao Isan. Hometown News Releases more than doubled for this period. There were 893 Hometown News Releases this quarter. There was also a conversion of one slot from information specialist to motion picture photographer.

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b. SUPTHAI SENTINEL: A record high was achieved as the circulation of the SENTINEL reached 58,000 copies this quarter. There has been a vast expansion upon the coverage of unit news and feature articles.

c. RADIO/TV DEPARTMENT: In addition to servicing the Armed Forces Thailand Network with radio and television tapes, 14 motion picture tapes and 27 radio interviews to SUPTHAI personnel have been released to broadcasting stations throughout the United States.

20. (U) NONAPPROPRIATED FUNDS:

Oper. Messes of the command during this period, were consolidated into three geographical areas; Korat, Sattahip and Bangkok. The 46th Special Forces Company continues to operate its own messes. The 809th Engineer Battalion Clubs were consolidated with Camp Friendship Clubs, Korat and the 538th Engineer Battalion with Sattahip.

21. (U) PROVOST MARSHAL ACTIVITIES:

a. Establishment and development of the in-country Marihuana Identification Facility:

(1) On 1 May 1969, an in-country Marihuana Identification Facility was established in laboratory space provided by the 712th Preventive Medicine Unit.

(2) This facility has reduced the waiting time from the time of seizure of suspected marihuana to the time when a positive identification is made. The laboratory examiner is immediately available for testimony, allowing for earlier court-martial and reduced length of pre-trial confinement.

(3) During May 1969, 13 marihuana cases were investigated, and 22 exhibits were examined and identified.

(4) During June 1969, 20 marihuana cases were investigated, and 43 exhibits were examined and identified.

(5) During July 1969, 11 marihuana cases were investigated, and 23 exhibits were examined and identified.

b. Revision of USARSUPTHAI Regulation 1-20:

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(1) The revision of USARSUPTHAI Regulation 1-20, Serious Incident Reporting, began in July 1969.

(2) This revision will simplify reporting procedures and prevent discrepancies involving incidents.

22. (U) KEY OFFICERS AND DISTINGUISHED VISITORS:

a. List of Key USARSUPTHAI officers is attached at Inclosure 2.

b. List of distinguished visitors to the command is attached as Inclosure 8.

SECTION II - LESSONS LEARNED: COMMANDER'S OBSERVATION, EVALUATION AND RECOMMENDATIONS

1. (U) PERSONNEL:

a. OFFICER PERSONNEL:

(1) Observation: The officer personnel situation has shown steady improvement. The operational manning level on 20 June 1969 was 92%; the accountable level was 102%.

(2) Evaluation: The above improvement is attributable to:

(a) Personnel Requisition Authority (PRA) considerably increased while requirements were decreasing. The PRA was 790 against requirements of 888 before 1 July 69. The PRA for 2nd quarter FY 70 is 817 against requirements of 814.

(b) Specific grade and branch balances in the new PRA. Grade and branch PRA now closely parallel USARSUPTHAI requirements. Field grade PRA is 274 against requirements of 255. QM Branch PRA rose from 49 to 112 against 119 required; TC Branch from 101 to 137 against 113 required; CE PRA remained over requirements. There were corresponding decreases in PRA for other branches and company grades. The net result is greater requisition fill action with experienced officers in proper branches.

(c) Lead time at OPD officer branches in responding to USARSUPTHAI needs was decreased by advance



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notification of proposed PRA changes. Additionally, G1 USARPAC validated a large requisition against the proposed PRA so that OPD officer branches received validations concurrent with the new PRA.

(d) Improved identification of officer special qualifications on USARSUPTHAI authorization documents. Numerous special qualifications were omitted from authorization documents during the past reorganization.

(3) Recommendations: Continued issuance to USARSUPTHAI of a favorable PRA.

b. WARRANT OFFICER STRENGTH:

(1) Observation: The manning level for warrant officers is 76% operational and 87% accountable.

(2) Evaluation: Last quarter the above figures were 81% and 86% respectively. The apparent decrease is deceptive because of a momentary dip in strength. All warrant officer requirements are recognized and requisitions are being validated. Continued improvement is expected.

(3) Recommendation: None.

c. ENLISTED STRENGTH:

(1) Observation: The command strength has declined during the reporting period.

(2) Evaluation: This was caused by the non-receipt of replacement personnel to balance out command losses. The overall command strength posture is 96%. This represents personnel manning levels of 101% in grades E1-E5 and 77% for grades E6-E9. Last quarter, the manning levels were 100% overall, 107% E1-E5 and 75% E6-E9. Although slightly improved, the shortage of enlisted personnel in grades E6-E9 continues to affect the work quality of the command. The primary reasons for grade imbalances are bulk and substitute grade fills on former requisitions. Normally, priorities established versus the number of personnel replacements which arrive, do not permit maximum fill in reporting units. In this respect,

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diversionary assignments are being made to assist units of this command to meet their assigned authorized level. This command will continue to reallocate personnel to improve readiness capabilities of all USARSUPTHAI units.

(3) Recommendation: Provide timely replacements in proper grades in accordance with monthly requisitions.

d. ENLISTED MOS STATUS:

(1) Observation: Shortages exist in numerous MOS's.

(2) Evaluation: Despite the favorable command-wide personnel manning level of 96%, shortages continue to exist in numerous Military Occupational Specialties. Additionally, bulk fill personnel are not necessarily assisting in Military Occupational Specialty (MOS) qualification due to the amount of time (normally 1-3 months) required to retrain these personnel into the job requirements of assigned units. An additional factor in this respect is that the shortages of enlisted supervisors hinders the rapid MOS qualification of new personnel.

(3) Recommendation: Provide MOS qualified replacements in conjunction with curtailment of bulk fills.

2. (U) OPERATIONS: Sattahip Communications Complex.

a. Observation: Cable thefts in the Sattahip area continue to be a problem and are causing delays in the completion of the Sattahip communications complex.

b. Evaluation: One hundred and nine incidents involving cable damage, or theft have occurred in the Sattahip area to date. Installed alarm systems, concertina wire barriers and increased vigilance have not significantly reduced the frequency of incidents.

c. Recommendation: A decision was made by STRATCOM officials back in April 1969 to trench and bury all major aerial cabling in the Sattahip area. The 29th Signal Group has formulated plans for this undertaking but Thai officials have not granted right-of-way authority as of this date. Request for right-

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of-way has been submitted to MACTHAI. Additional assistance and emphasis is required of the Thai authorities if the project is to be carried to a successful conclusion.

3. (U) TRAINING: None.

4. (S) INTELLIGENCE:

a. Need for adequate, timely repair, and spare parts for 3M Filmsort 2000 Processor-Camera, or Microfilm Reader-Printer.

(1) Observation: The microfilming of classified intelligence data has resulted in economy of space and facility of information retrieval; however, the breakdown of the microfilm machine has temporarily halted the continuation of this project.

(2) Evaluation: Without timely repair, the microfilming project will lag and progress already achieved will be wasted.

(3) Recommendation: That greater efforts be made to produce a more prompt repair and spare parts stock, as well as an efficient maintenance program, to preclude costly time-wasting breakdowns and halting of microfilming projects.

b. SAEDA Reporting:

(1) Observation: Proper and controlled exploitation of reported SAEDA contacts have resulted in profitable intelligence collection operations.

(2) Evaluation: A goal of 100 percent reporting of any future contacts of this type is of significant importance to the intelligence community of this command.

(3) Recommendation: That all Commanders stress the importance of the SAEDA program and insure that all personnel attend scheduled SAEDA lectures during FY 70.

5. (U) LOGISTICS: USARPAC Standard Supply System (3S)

a. Observation: The conversion of the UNIVAC 1005 supply records to the USARPAC Standard Supply System (3S) was completed

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DOWNGRADED AT 3 YEAR INTERVALS;  
DECLASSIFIED AFTER 12 YEARS.  
DOD DIR 5200.10

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14 May 1969. The first 3S cycle was completed 15 May 1969. Immediately after implementation of the 3S the rate of machine rejections of Thailand requisitions tripled at 2nd Logistical Command, Okinawa. During the G4/S4 Conference 27 June 1969 a briefing was given by the 9th Logistical Command on the major cause of rejected requisitions. The attendees were furnished a listing of causes of rejections and the necessary corrective actions required by submitting units. The monthly requisition analysis from 2nd Logistical Command for May was reviewed by S&S Division and the customers with the largest numbers of machine rejections were furnished a breakout by cause and quantity.

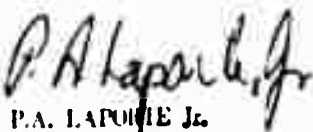
b. Evaluation: A review of the monthly requisition analysis for June 69 reveals that the rejection rate has been reduced to near the same rate as prior to 3S implementation.

c. Recommendation: That continued customer education in proper requisitioning procedures and follow-up with units regarding requisitioning rejections will pay large benefits in improved supply performances.

6. (U) ORGANIZATION: None.

7. (U) OTHER: None.

FOR THE COMMANDER:



P.A. LAPORTE JR.  
CPT AGC  
Asst. Adjutant General

8 Incl

1. USARSUPTHAI Organization Chart
- ~~2. List of Key Officers~~
3. Chart - Organization of Special Troops, 9th Log, 44th Engr Gp, and 133d Med Gp
4. Chart - Proposed Organization HQ 133d Med Gp
- ~~5. Chart - SJA Transactions~~
- ~~6. Chart - Motor Vehicle Accident Comparison~~
- ~~7. Chart - Military Personnel Injury Rate~~
- ~~8. List of Distinguished Visitors~~

Incls 2, 5 - 8 wd HQ, DA

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GPOP-DT (15 Aug 69) 1st Ind  
SUBJECT: Operational Report of HQ, United States Army Support,  
Thailand for Period Ending 31 July 1969, RCS  
CSFOR-65 (R1)

HQ, US Army, Pacific, APO San Francisco 96558 SEP 69

TO: Assistant Chief of Staff for Force Development,  
Department of the Army, Washington, D. C. 20310

1. This headquarters has evaluated subject report and concurs in the report.

2. Reference Section I, paragraph 8e. During the period 11-14 August 1969, a representative of the G3 Force Development Division, this headquarters, visited USARSUPTHAI and discussed TAADS. This discussion included preparation and submission of TOE/TDA and MTOE/MTDA. An instructional period on TAADS and DA CIR 310-44 was held in the Headquarters USARSUPTHAI Conference room with representatives of the following organizations:

G3 USARSUPTHAI  
133d Medical Group  
HHC, USARSUPTHAI  
Special Troops, HQ USARSUPTHAI  
519th Transportation Battalion  
44th Engineer Group  
Civilian Personnel Office, HQ USARSUPTHAI  
HQ 9th Logistical Command  
HQ Transportation Command  
HQ Terminal Command

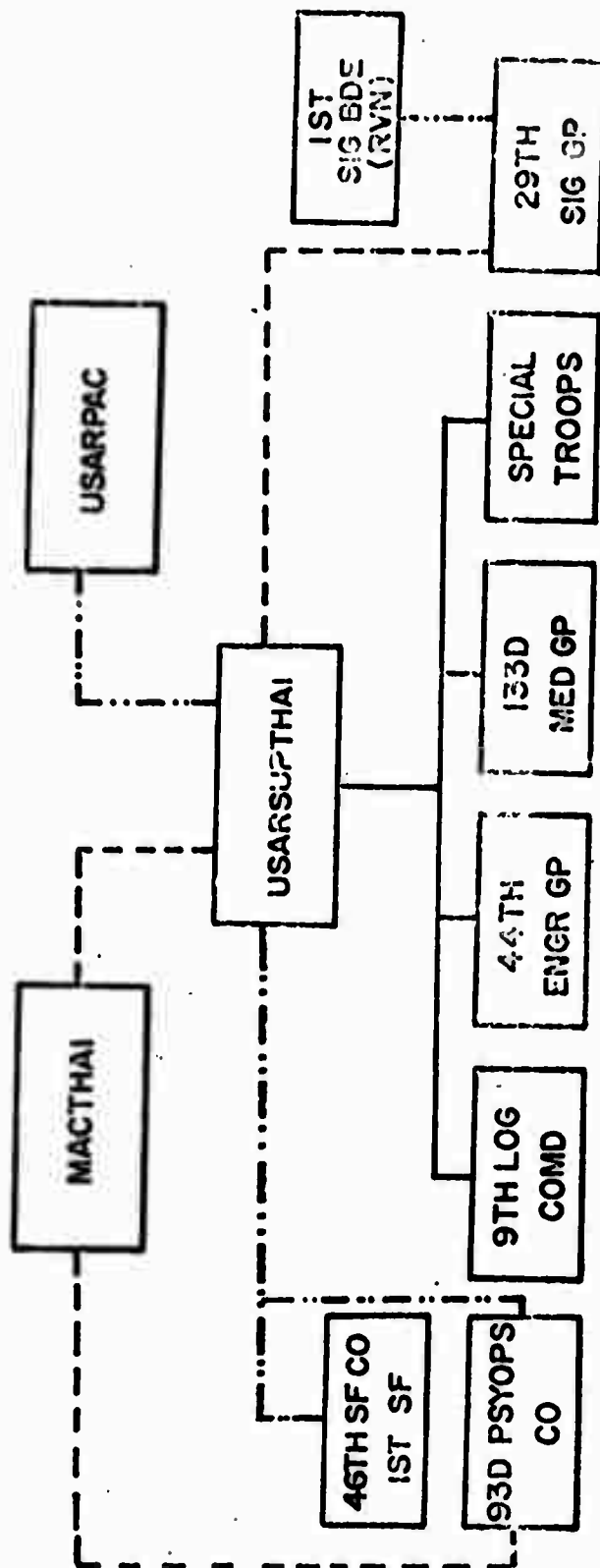
3. Reference inclosures 3-4. The 216th Medical Detachment should be deleted as noted in Section I, paragraph 8b(4).

FOR THE COMMANDER IN CHIEF:

*D. A. Tucker*  
D. A. TUCKER  
CPT, AGC  
Asst AG

Cy furn:  
CG USARSUPTHAI

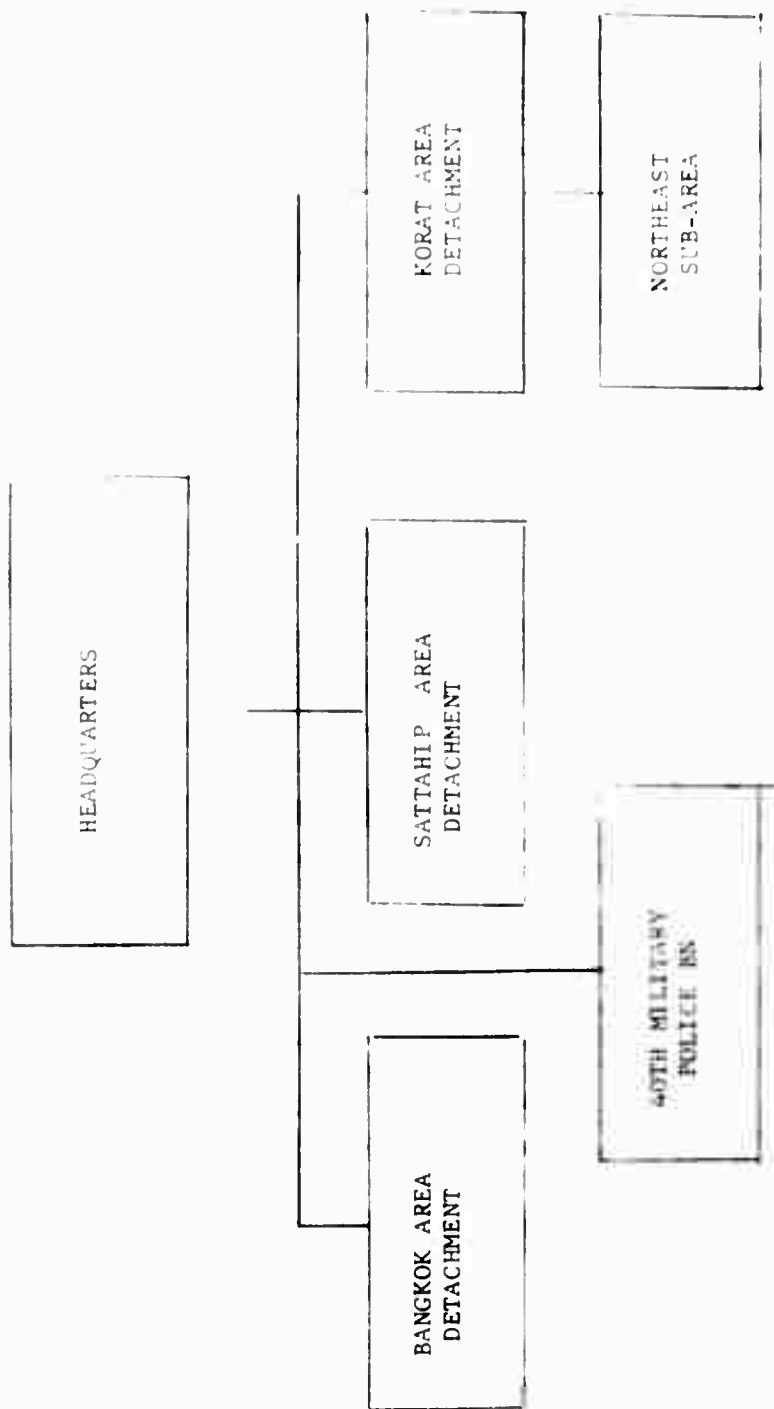
# US ARMY SUPPORT THAILAND ORGANIZATION



——— COMMAND  
 - - - - - COMMAND LESS OP CON  
 - - - - - OPERATIONAL CONTROL

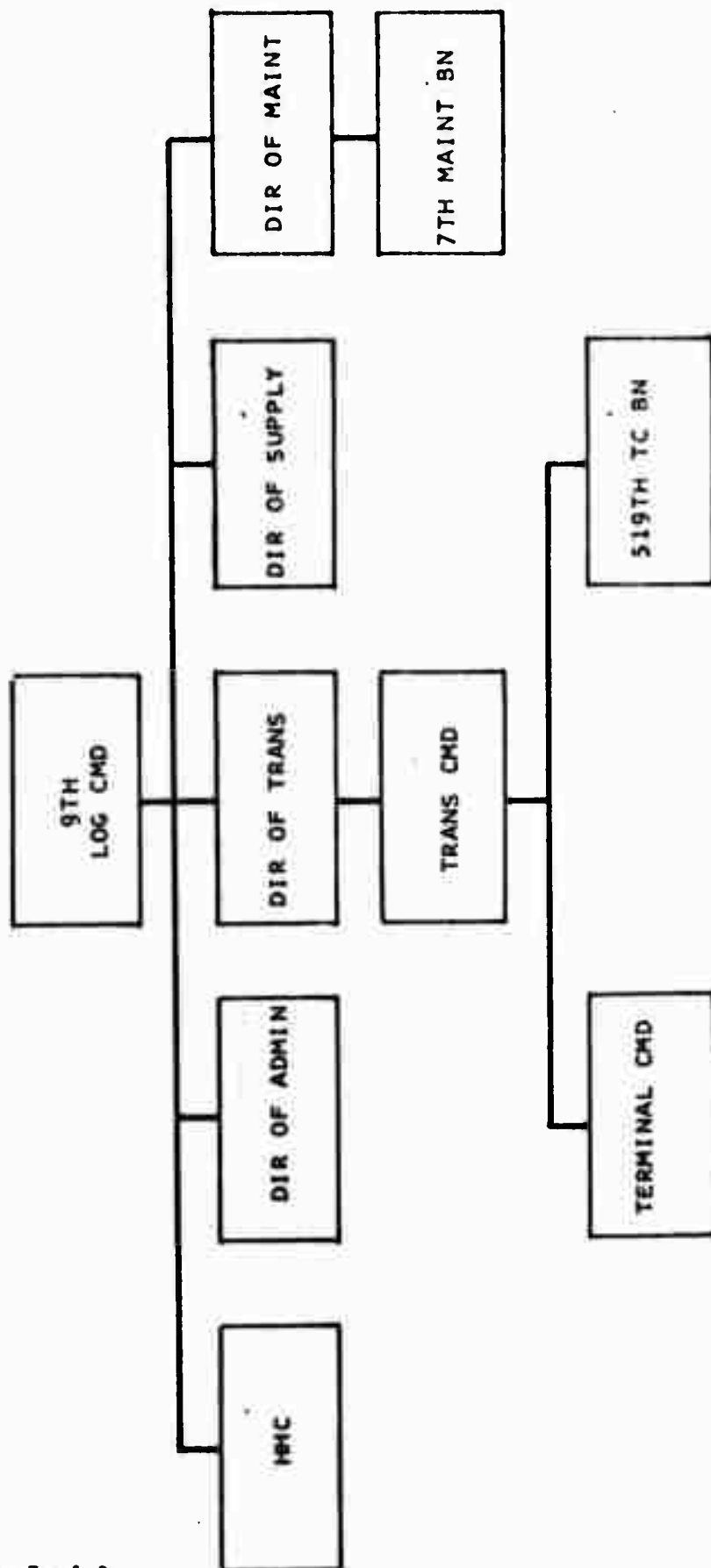
Incl 1

SPECIAL TROOPS, USARSPHAI



Incl 1 to Incl 3

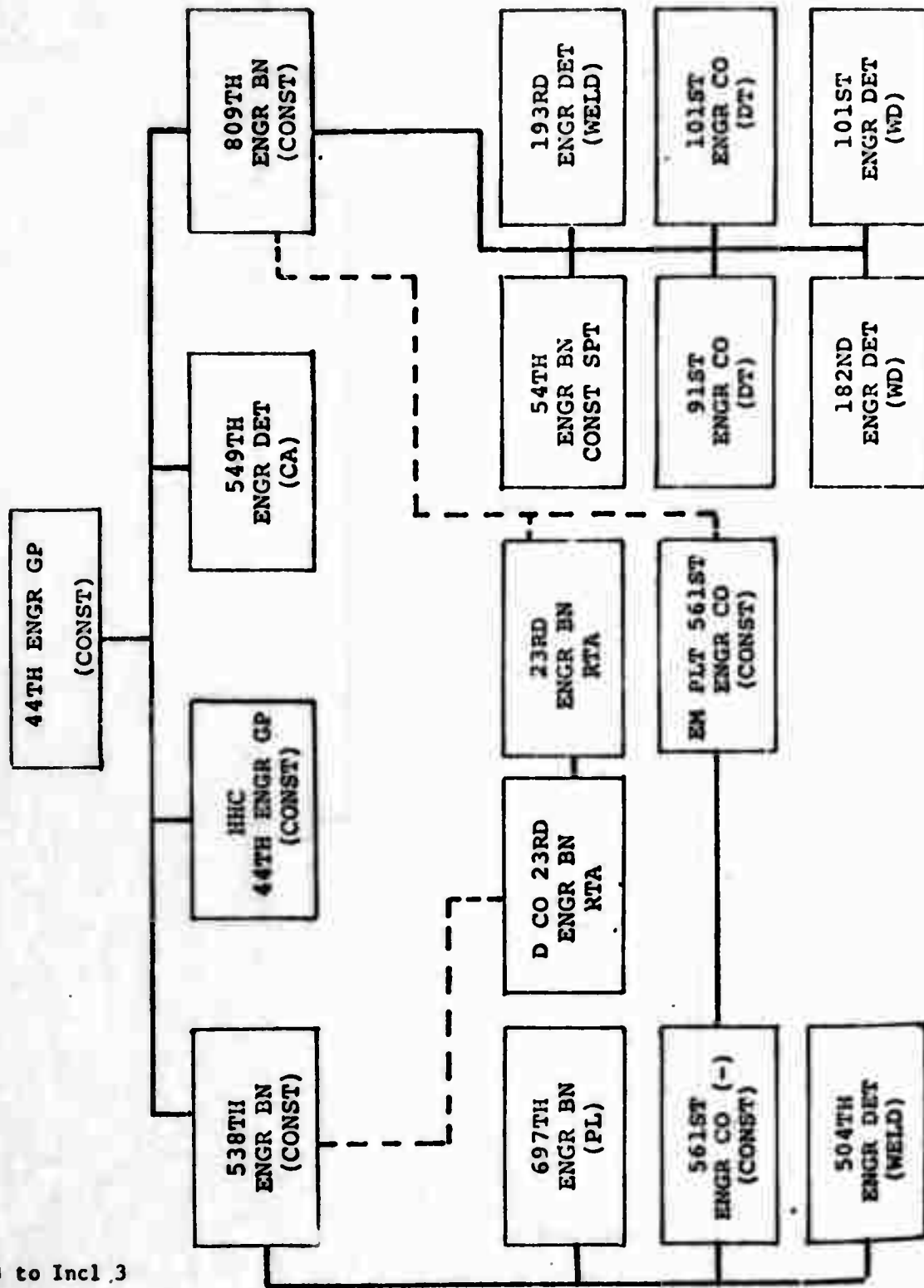
# 9TH LOGISTICAL COMMAND



Incl 2 to Incl 3



# 44TH ENGINEER GROUP

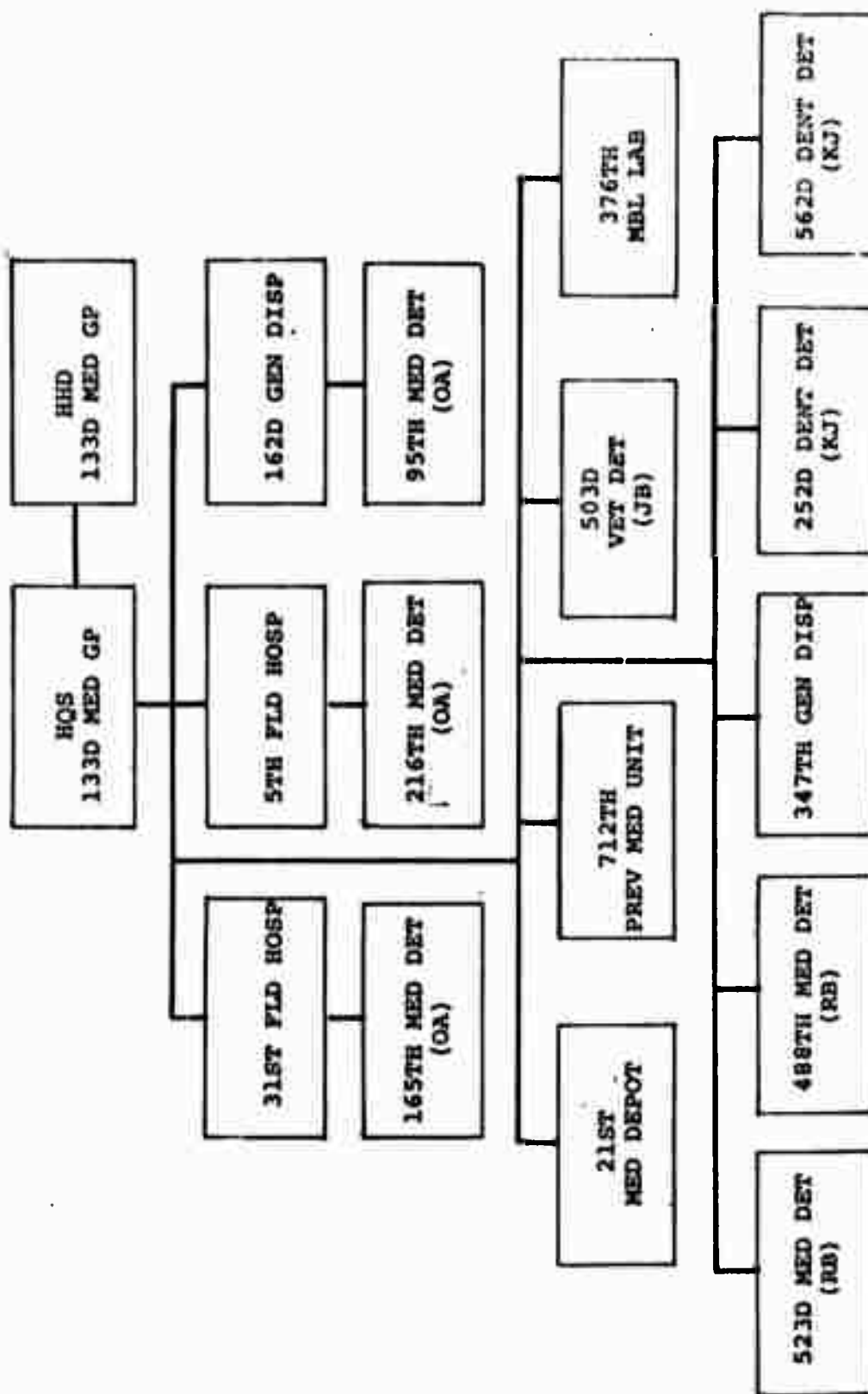


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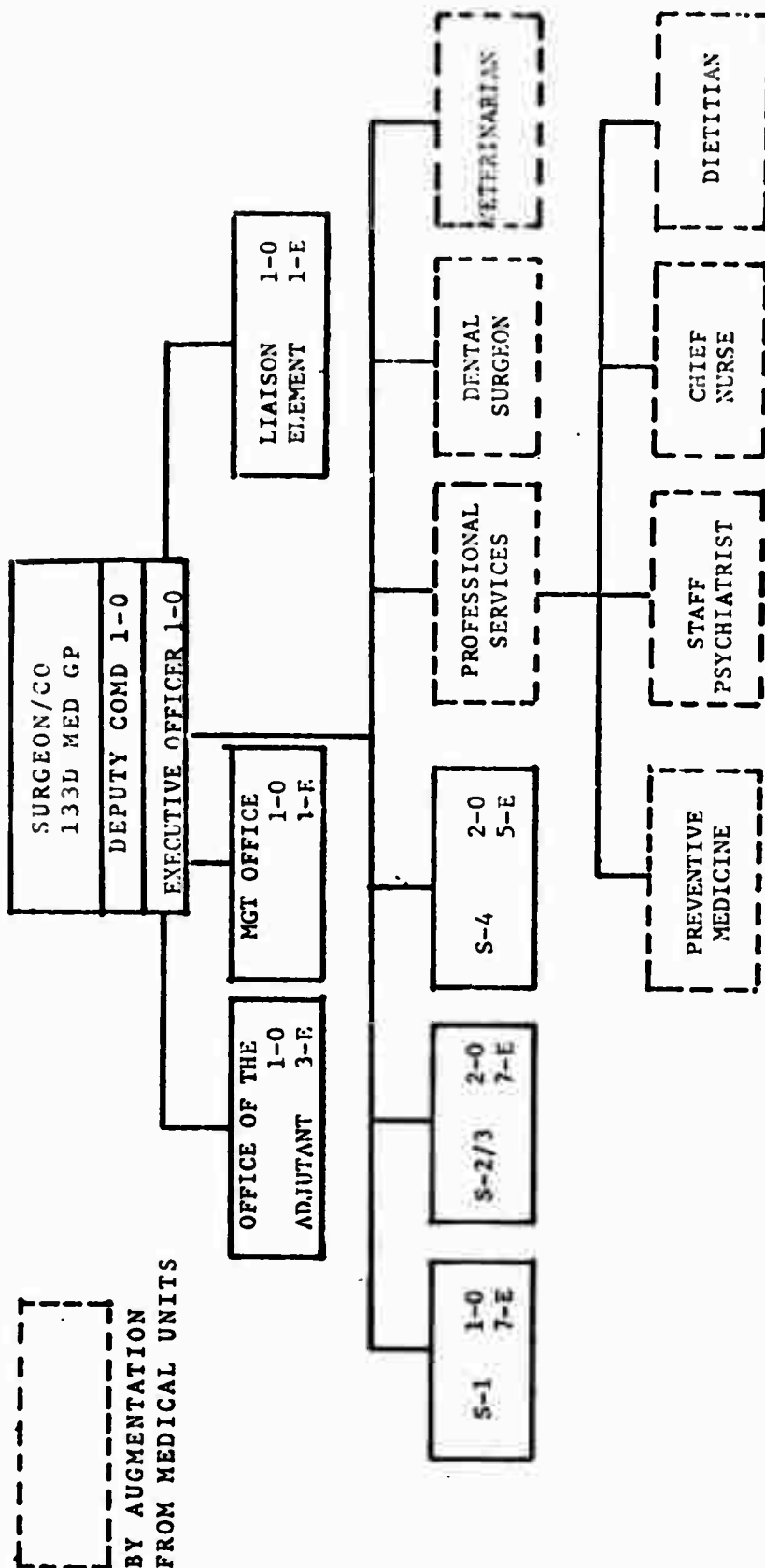
Incl 3 to Incl 3

133D MEDICAL GROUP



Incl 4 to Incl 3

# PROPOSED REORGANIZATION HEADQUARTERS 133D MED GROUP



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